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Presbyterian Church in
the U.S.A. Board of
Foreign Missions 1916-1917

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CABLE ADDRESS:
"INCULCATE" NEW YORK

AJB/O

THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U.S.A.
156 Fifth Avenue
NEW YORK

TELEPHONE
822 GRAMERCY

OFFICE OF SECRETARY

January 3, 1916.

The Rev. Frank Mason North, D.D.,
150 Fifth Avenue,
New York, N. Y.

My dear Dr. North:

You will recall your suggestion at the Aldine Club, December 20th, that our Board elect at once its quota of four Trustees for Peking University. I forgot at the moment, and you evidently did, that I wrote you May 22nd, that our Board at its meeting May 17th, elected the Rev. William P. Merrill, D.D., Mr. John L. Severance, Mr. Henry W. Hodge, and myself, and the Board gave us "authority to take such further steps as may be necessary to complete the union on behalf to this Board." We are, therefore, awaiting your call for a conference and are ready at any time to respond to it.

Sincerely yours,

Arthur J. Brown

Peking Univ.

TO	1/4/16	DATE
BY		DATE
BY	9/10/13	DATE
BY	FILED	DATE
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CABLE ADDRESS:
"INCUCLATE," NEW YORK
FOREIGN MISSIONS CODE
A. B. C. CODE 4TH EDITION

THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U. S. A.
156 FIFTH AVENUE
NEW YORK

MADISON SQUARE BRANCH
P. O. BOX NO. 2

OFFICE OF SECRETARY

AJB/K.

No.251.

February 9th, 1916.

In Re Modification of Charter of The
Federated Peking University.

To the North China Mission.

Dear Friends:

After long delays which must have been trying to you as they have been to us matters are gradually coming into shape regarding the Peking University. The Rev. Dr. Frank Mason North, Secretary of the Methodist Board, informed us in January that the Board of Regents of the State of New York on December 2d granted the modification of the Charter so that the new Charter will read as follows:

"Peking University. Voted, That upon the unanimous request of the Board of trustees of the Trustees of Peking University, China, voted at their meeting of November 22, 1915, at which every trustee was present, the charter of the said University, which was incorporated by a certificate executed June 25, 1889, and filed on or about June 25, 1890, in the office of the Secretary of State, of the State of New York, be amended by changing the corporate name of the institution to that of Peking University, and by changing the second and third of the numbered paragraphs of the said certificate of incorporation so as to read as follows:

"Second. The purpose of the corporation shall be to establish and maintain in Peking, China, a University, founded and conducted on strictly Christian and evangelical, but not sectarian, principles, and to aid the youth of the Chinese Empire, now Chinese Republic, and of other countries, in obtaining in such University a literary, scientific or professional education.

"The corporation of the University shall, generally, have the powers and privileges of corporations created under the Education Law of the State of New York, the same as if originally incorporated thereunder.

"Third. The Board of Foreign Missions of the Presbyterian Church in the United States of America, the American Board of Commissioners for Foreign Missions, and the Board of Foreign Missions of the Methodist Episcopal Church, shall be the constituent trustee-electing members of this corporation, and the managing boards of such Boards of Missions shall each choose, to be the respective representatives of the said

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bodies, four persons to be members of the board of trustees of the corporation, to so hold, in the first instance and in succession, that the term of one member of each group of such representative trustees shall expire in each year.

"Such representative trustees, acting together, shall, as the terms of the present nine general trustees, and of their successors, in continuing succession, expire, choose such successors, to so hold that the terms of three of such general trustees shall expire in each year.

"Other incorporated missionary organizations may at any time be affiliated with and made constituent trustee-electing members of the corporation of the University, by the favoring vote of the managing boards of all the then existing such constituent bodies; and each such so added constituent body shall be entitled to choose, as its representative, or representatives, an additional member, or such group of members as the vote of affiliation shall provide, of the board of trustees of the corporation, to so hold that the term of such trustee, or of one of such group of trustees, shall expire each year.

"The successors, in continuing succession, of the representative trustees, shall be chosen by their respective trustee-electing bodies; and all members of the board of trustees of the University shall continue to hold, after the expiration of their specific terms of office, until their successors shall be chosen.

"A majority of the trustees of the corporation shall be citizens of the United States of America."

Our Board, the 7th instant, took the following action:

"The Board was glad to learn that the Board of Regents of the State of New York had on December 2, 1915, granted a charter for the Peking University in North China, which is to represent a union of the Board of Foreign Missions of the Methodist Episcopal Church, the Presbyterian Church in the U.S.A., the American Board of Commissioners and the London Missionary Society. The Board being advised that in order that the election of trustees from these Boards may be legal, the election should be held after the issuance of the charter, it was voted to rescind the action of May 17, 1915, on this subject, and to elect the following as the representatives of this Board in the new Board of Trustees: Secretary A. J. Brown, Mr. Henry W. Hodge, the Rev. Dr. William

North China Mission-No.251.

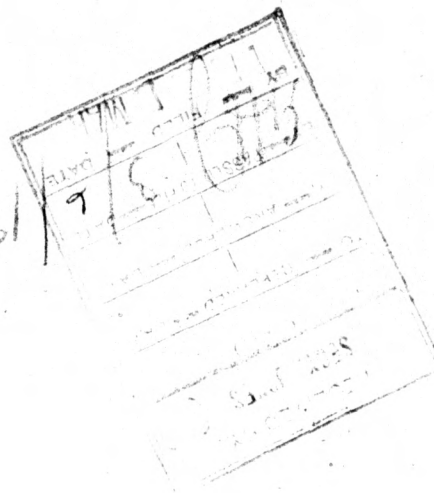
-3-

P. Merrill and Mr. John L. Severance. It is understood that this Board of Trustees will hold an early meeting after which its proceedings will be reported to the cooperating Boards."

It is understood that Dr. North as convenor will call a meeting of the new Board of Trustees at an early date. Meantime, I send you this report of progress.

Sincerely yours,

Arthur Browne



0081

April
Third
1916.

The Rev. Arthur J. Brown, D.D.,
156 Fifth Avenue, New York City.

My dear Dr. Brown:

I assume that you have sent Dr. Barton
your comments on the By-Laws of the Trustees of Peking
University.

I have raised the question with him
whether, in view of the fact that the revised copy has not
been prepared and therefore has not been sent to the field,
it would be wise to delay sending it until we have the By-
Laws adopted at the meeting of the Trustees on the 13th of
April. I would think that the delay now would be a small
matter and that it would be, on the whole, worth while to
have the By-Laws as actually adopted sent to the field for
consideration there.

My notes do not make clear whether on
the Committee on Property and Equipment the second layman
was Mr. Leyscraft or Mr. Hodge. My impression is the
former, since otherwise it would have put two members from
one Board upon the Committee. Does your memory serve you
at this point?

Cordially yours,

PMN:T

0082

**The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York**

OFFICE OF SECRETARY

AJB/O

April 5, 1916.

CABLE ADDRESS
"INCULCATE, NEW YORK"
THE MISSIONS CODE
A.B.C. CODE 4TH AND 5TH EDITIONS

*Peking
Univ*

The Rev. Frank Mason North, D.D.,
150 Fifth Avenue,
New York, N. Y.

My dear Dr. North:

Referring to your letter of the 3rd instant regarding the By-Laws of the Peking University, I agree with you that as the Trustees are to meet next week Thursday, it would be well to defer further action until that meeting.

I assume that you are sending a reminder to the Trustees regarding that meeting.

I do not remember distinctly whether Mr. Leaycraft or Mr. Hodge is the second layman on the Property and Equipment Committee. My recollection is that we pressed the matter on Mr. Hodge as an expert of international reputation, but I do not remember his response.

Sincerely yours,

Arthur J. Brown

4/6/16

FILED MAR 6

0083

**The Board of Foreign Missions
of the**

AJB/B

Presbyterian Church in the U.S.A.**156 Fifth Avenue****New York**

April 19, 1916. ✓

OFFICE OF SECRETARY

Pek Univ

The Rev. Frank Mason North, D.D.,
150 Fifth Avenue,
New York City.

My dear Dr. North:

To my dismay, Mr. Severance informs
me that he does not feel able to accept the presidency
of the Board of Trustees of the Peking University.
Will you kindly put the matter on the docket of the
next meeting of the Board of Trustees. I have
forgotten when we decided to hold that. I suppose
we ought to have another meeting before summer, anyway.

Sincerely yours,

A. J. Brown

4/21/16

FILED MAR - 6

0084

AJB/B

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

April 19, 1916.

The Rev. Frank Mason North, D.D.,
150 Fifth Avenue, New York City.

My dear Dr. North:

Referring to the meeting of the Board of Trustees of Peking University, the 13th instant, I enclose a copy of the report of the Sub-Committee on Organization. You will note that in accordance with instructions I have distributed the Trustees into classes in such a way as to represent all of the Boards in each class.

I am anxious to secure at once a corrected copy of the By-laws embodying all the changes which we agreed upon the other day. I think I got all except one at the end of No. 3 which I understood that you took down. Will you kindly compare my copy with yours so that I may be sure that I have a correct copy for our Board records and also for transmission to our Presbyterian missionaries on the field.

Our Board at its meeting the 17th instant unanimously took the following action:

"Secretary A. J. Brown reported the meetings of the Board of Trustees of the Union Christian University, Peking, China, March 8th and April 13th, at which organization was effected and by-laws adopted. In accordance with the plans which have been long under consideration, the Board voted to assume the responsibilities of one of the cooperating Boards by undertaking to provide "a unit of participation", which is defined by the Board of Trustees March 8th as "an initial contribution of not less than fifty thousand dollars gold, with the goal of one hundred thousand dollars for each of the participating Boards; a minimum of two missionary teachers; and at least one thousand dollars gold for current expenses". It is understood that the two teachers are already provided in the Rev. Charles H. Corbett and Mr. S. Moore Gordon. As Mr. Corbett is to return to America on furlough during the coming summer, the Board authorized and requested him to secure, if possible, the fifty thousand dollars gold required for our immediate share of plant and equipment, in cooperation with the Board's Committee on Special Appeals. Definite appropriation for current expenses was deferred pending the organization of the University and a report from the field as to how much of the one thousand dollars gold referred to above will be required during this fiscal year. It is understood that

0085

Dr. North p 2

an unused portion of the sum now appropriated by the Board as its share of the current expenses of the Arts College of the North China Union Colleges at Tung-chou should be transferred to the University as a part of the Board's pledge."

If any further action of our Board is deemed necessary you will of course advise me.

Sincerely yours,

ENC.

Arthur J. Brown

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April 13, 1916.

The Sub-Committee on Organization presented the following report:

We recommend, First, That the resignations of the following four named gentlemen of the original Board of nine Trustees of the Peking University be accepted: The Rev. Dr. John F. Goucher, the Rev. Dr. Frank Mason North, Mr. Henry A. Ingraham and the Rev. Dr. William V. Kelley;

Second, That the following four gentlemen: Dr. Goucher, Dr. North, Mr. Ingraham and Dr. Kelley, having been elected to the Board of Trustees by the Board of Foreign Missions of the Methodist Episcopal Church, be recognized as qualified members in the new Board;

Third, That we recommend that the resignations of the following gentlemen from the Board of Trustees be accepted: Mr. G. B. Hodgman, Mr. J. Edgar Leaycraft, Dr. James R. Joy, Mr. Charles H. Taft and Bishop Luther B. Wilson.

Fourth, That we recommend the election of the following: Mr. Leaycraft, Bishop Wilson, Miss Alice M. Davison, Mrs. William F. McDowell and the Rev. Dr. Edward Lincoln Smith;

Fifth, That the Board of Trustees organize by the election of Mr. John L. Severance as President, Mr. Arthur Perry as Vice-President, Dr. Frank Mason North as Secretary, and Mr. J. Edgar Leaycraft as Treasurer.

Sixth, That we recommend that the seventeen Trustees be divided into classes as follows:

Class of 1917: Rev. James L. Barton, D.D.
Rev. Arthur J. Brown, D.D.
Rev. John F. Goucher, D.D.
Mr. Henry A. Ingraham.

Class of 1918: Mrs. George M. Clark.
Miss Alice M. Davison.
Rev. William V. Kelley, D.D., LL.D.
Mr. Henry W. Hodge.

Class of 1919: Prof. Edward C. Moore, D.D.
Mr. J. Edgar Leaycraft.
Rev. William P. Merrill, D.D.
Mrs. William F. McDowell.

Class of 1920: Rev. Frank Mason North, D.D.
Mr. Arthur Perry.
Mr. John L. Severance.
Rev. Edward Lincoln Smith, D.D.
Bishop Luther B. Wilson,

0088

April
Twenty-fifth
Nineteen Sixteen.

The Rev. Arthur J. Brown, D.D.,
156 Fifth Avenue,
New York City.

My dear Dr. Brown:

At last I have been able to get to the dictation of the matters relating to Peking University.

I have checked up your copy of the By-Laws with mine, and they are substantially in agreement. I have ventured upon one radical suggestion, including "the election of Trustees" as well as the "officers of the Board of Trustees" in the more serious duties of the Board, as indicated under Paragraph 3. It seems to me that this ought to be and would be agreed to by everybody as a matter of form.

There are also two or three rhetorical or grammatical suggestions which are incorporated.

I am sending now a copy of the Minutes, with covering notes to each of the Trustees, with notification of election.

I am sending formal notification to Mr. Severance, though you have sent me word that he cannot accept. The election of a President will have to go on the docket for the next meeting.

I note the action of your Board in regard to the unit of participation. The action of our own Board on the same matter was as follows:

"The new organization of the Board of Trustees of Peking University reports for the information of the Board the following:

"First: By-Laws have been adopted, copy of which is filed for the information of the Board. They are substantially in the terms agreed to by the Boards previous to the re-organization of the Trustees.

Dr. Arthur J. Brown.

2.

April 25, 1916.

"Second: The Trustees agreed upon a unit of participation, which they suggest to the Boards for their consideration and action, in the following terms:

1. The unit of participation in the Peking University shall be a minimum of \$50,000 as capital investment, either in land, buildings, or endowment.
2. The provision of at least two professors.
3. The provision of at least \$1000. toward current expenses.

"It is understood in the matter of the above items that they are the minimum requirement, the object of each Board being to increase the capital sum provided to at least \$100,000.

"Action upon this last item is desired."

"On Motion the report was approved and the recommendation concerning the unit of participation adopted."

With best wishes,

Cordially yours,

Enclosure.
FMN:T

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AJB/B

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

CABLE ADDRESS
 "INCULCATE, NEW YORK"
 THE MISSIONS CODE
 A.B.C. CODE 4th AND 5th EDITIONS

May 27, 1916.

The Rev. Frank Mason North, D.D.,
 150 Fifth Avenue,
 New York City.

My dear Dr. North:

I had conference last evening with Mr. F. H. Hawkins of the London Missionary Society who has made a hurried trip to this country to attend the meeting of the Board of Trustees of the Peking Medical College. He expressed deep disappointment that he had been unable to see you on account of your absence from the city. He said that he had never received copies of the Charter of the Peking University, or copies of the Minutes of the meeting of the Trustees. He said that the London Missionary Society was expecting to cooperate with the University and had set aside some money for this purpose, but that it had not yet taken official action, and felt unable to do so until it had the necessary documents from this side which will enable it to act intelligently. I told him that I had supposed that he was receiving these documents and that Dr. Cochrane had taken some of them, but he stated that Dr. Cochrane did not get them. As he is to sail today, and as his Society is to meet June 10th, I gave him my copies of the Minutes of the two meetings March 8th and April 13th. Will you kindly send me duplicates so that I can replace them in my files.

He was very pleasant in his references to the subject, but I got the impression that there is some danger that the London Missionary Society may feel that the Americans are carrying these important matters through without consultation with them.

Mr. Hawkins stated that the Board of Trustees of the Peking Medical College had voted at its meeting May 23rd to hold the annual meeting of that Board on the second Wednesday of April and Mr. Hawkins raised the question whether it would not be practicable for the Board of Trustees of the Peking University to hold their annual meeting during that week so as to take advantage of the presence of the representatives of the London Missionary Society, who will make a trip to New York each year to attend the annual meeting of the Board of Trustees of the Medical College. I told Mr. Hawkins that I would ask you to place this matter on the docket of the next meeting of the Board of Trustees of the University. It seems to me that the suggestion is an excellent one, as it is exceedingly important that we should give our British brethren a chance to be present at our most important meeting.

Sincerely yours,



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The Board of Foreign Missions
of the

Presbyterian Church in the U.S.A.

156 Fifth Avenue

New York

AJB/B

OFFICE OF SECRETARY

June 20, 1915.

The Rev. Frank Mason North, D.D.,
150 Fifth Avenue, New York City.

My dear Dr. North:

Referring to our conference with the Rev. H. H. Lowry at the Aldine Club, and to your letter of the 17th instant, regarding the Peking University, I have since refreshed my memory regarding the text of our Board's action and find that it includes the following:

"In accordance with the plans which have been long under consideration, the Board voted to assume the responsibilities of one of the cooperating Boards by undertaking to provide 'a unit of participation', which is defined by the Board of Trustees, March 8th, as 'an initial contribution of not less than fifty thousand dollars gold, with the goal of one hundred thousand dollars for each of the participating Boards; a minimum of two missionary teachers, and at least one thousand dollars gold for current expenses.'"

You will note therefore that we did not indicate \$50,000. as a maximum, but as a minimum, and that \$100,000. are distinctly stated as the goal. We shall try to secure all we can anyway. In view of these circumstances, our Executive Council sees no advantage in making a change in the By-Law, which has been formally adopted, confirmed by the cooperating Boards and sent to the field, as the proposed change would make no difference in our course of action, since we all recognize the fact that the University plant and equipment will require more than \$50,000. from each Board.

I am sorry to say that it is not possible for our Board to make a further appropriation at this time. Our entire income from regular sources is required for our budget and we are wholly dependent upon special gifts for new property. The effort to enlist wealthy individuals in a matter of this kind, and to induce them to contribute large sums, is a difficult one, as you of course know, and especially at this vacation season. We are making large plans for a campaign for a considerable number of new properties, including the Peking University, but this campaign cannot be effectively pressed until fall.

Our Executive Council is unanimous in the conviction that it is not wise to make the plan contingent upon the securing of one hundred acres. Of course it would be a fine thing to have such a campus, but many of the great universities of the world do not have so much land, nor is it within the limits of reasonable probability

0093

Dr. North p 2

that we can secure in this country enough money to buy such a great tract of land. We fear that to go before our givers at home with the suggestion of a hundred acres of campus at the high prices which necessarily prevail within the city limits of the capital of China, and with the proposal to put \$200,000. gold into a single building, would be to prejudice the whole enterprise in the minds of intelligent men at home if indeed it would not wholly defeat it, as similar extravagance of planning killed the proposed university in Japan.

We firmly believe that this University ought to have as adequate plant and equipment, and as liberal support, as we can secure for it; but we must have due regard to the fact that we are missionary agencies and that we have responsibilities for many other institutions in other parts of the mission field.

We cordially concur in the suggestion that we take up informally with the representatives of the China Medical Board the question of building and equipment for the scientific program of the University, with a view to supplying the need for preparatory students in connection with the Medical School.

Sincerely yours,

Arthur J. Brown

COR. SECY.-NORTH	
6/21/16	
TO	DATE
BY	DATE
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BY	DATE
SEP 25 Filed	

0094

June
Twenty-first
Nineteen Sixteen

The Rev. Arthur J. Brown, D.D.,
156 Fifth Avenue, New York.

My dear Dr. Barton:

Your favor of the 20th is now before me and I answer at once.

I note that your Board has not seen its way clear to change the unit of participation in the Peking University from \$50,000 to \$100,000. You have stated correctly the thought that was involved in our consultation at the time we fixed upon the actual minimum of \$50,000. You will observe that in the record of the meeting and the vote upon the unit of participation, nothing is recorded in the minutes of the meeting of April 13th as to the purpose to make the objective \$100,000. In the minutes, however, of March 8th the terms were used as quoted in the action of your Board, and these terms were "an initial contribution of not less than fifty thousand dollars gold, with the goal of one hundred thousand dollars for each of the participating Boards". As a matter of fact, the minutes of April 13th have not been submitted for approval. It occurs to me that if your Board is not willing to make the substitution of \$100,000 for the \$50,000 it would be wise to incorporate in the resolution adopted on April 13th the words used in the motion made on March 8th, which, I think would be quite proper, since it was definitely in our statements and is in our minds as well as in the explicit terms of that resolution. I would like to see the word from Dr. Barton and, if that resolution change that statement so as to substitute the original resolution for the one recorded in the minutes of April 13th.

I do not think it is intended that the plan shall be actually contingent upon the securing of the one hundred acres. It is however very wise for us to have that area in our consideration. There are two classes of donors to be considered in connection with this enterprise, - one is those who have measured the opportunity in the lower terms and the other those who, in dealing with large enterprises, do not consider the figures named as at all excessive. This fact comes out very clearly in our recent dealings with those who are promoting the China medical schools. The extravagance of planning in the case of Japan was the statement of a program that involved five millions of dollars. Undoubtedly that was a very

0095

Dr. Brown.

2.

June 21, 1916.

serious misunderstanding and error. I do not think however that a plan which involves an initial basis of say \$400,000 or \$500,000 is to be put in the same class with the extravagance of the program in Japan. The Committee on Property and Equipment should secure a basis which would be deemed proper, to be placed before the Trustees and to be made the basis for our future effort.

And I do not consider this suggestion of the central building as necessarily final. It is the suggestion from the field. The securing of the acreage however is a matter of immediate importance, and, while I do not think that one hundred acres are absolutely necessary, I think that we ought to go well toward it. Since we have reached no definite statement as to a program of development, which, undoubtedly, the Committee on Property and Equipment should determine, will you not indicate what in your judgment would be a suitable basis on which to present the matter to our Boards and our general constituencies?

Let me assure you that I have no particular program in mind, excepting that which is reported from the field on the basis of the conditions which are recorded as the judgment of the several missions there. The proposal of \$100,000 as the unit of participation was made at the meeting at which Dr. Speer was present and was not, as I understand it, the action of any one element in the group; and the purchase of the land to the limits named is equally the judgment, as I understand, of the entire group who are handling matters in the field.

I shall hope that there soon will come a definite organization of the missionary forces on a constitutional basis, so that we shall be in a position to deal with the field situation in some such way as that in which now they can deal with the organization here.

Yours cordially,

FMN:T

0096

December
First
Nineteen sixteen

The Reverend Arthur J. Brown, D.D.,
156 Fifth Ave.,
New York City.

My dear Dr. Brown:

Referring to my statement the other day, very briefly made, that I had a cable from Bishop Lewis and Bishop Bashford, I have written to Dr. Barton what I now think I should put on paper to you.

The cable asked that we urge forward, on our own part, the completion of our unit of participation, namely, \$100,000 gold. They state second, that success demands that we maintain the confidence of the government, and in third place, that unless funds are provided immediately, the situation growing out, as I understand it, of the relations with the government on which the acquisition of a suitable plot is depending, is impossible and most embarrassing. They ask that \$100,000 gold be sent forward to be available before February first to fifth. They state that a letter with full information follows.

al Whatever may be our view of the larger, or the narrower, policy with reference to the University, it is certainly clear that we are at a critical point and that if we are really going to put the thing through, we must have a program to which we devote ourselves and in agreement press toward the goal. If I can do anything further in the way of securing or contributing information, I beg that you will command me.

Cordially yours,

FMH
MW

0097

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

AJB/B

OFFICE OF SECRETARY

December 11, 1918.

The Rev. Frank Mason North, D.D.,
150 Fifth Avenue,
New York City.

My dear Dr. North:

I have been thinking a good deal, and I am troubled not a little, about the Peking University situation. You stated that the cable which you received was from Bishop Lewis and Bishop Bashford, but Section XI of the By-Laws says:

"The Board of Trustees shall be the ultimate authority in all the affairs of the institution, but their action in local matters shall be solely through the Board of Managers, and all such matters when referred to the Trustees must be presented through the Board of Managers, and with the sanction of the Board."

I understand that the Board of Managers was organized several months ago. Has it sent any official communication on the subject?

And has a President for the Institution been chosen? For I understand that Dr. Lowry was the President of the Methodist University and that he has not been chosen as the President of the Union University.

I have not been writing to the Presbyterian Mission or to the Field Board of Managers, as I assume of course that such official correspondence has been conducted by you as Secretary of the Board of Trustees. I think it would be a real help to the Secretaries of other Boards in keeping in intelligent touch with the situation and in preventing the crossing of wires if, when you send an official letter to the Board of Managers, you send a copy to me. We have that plan in the Shantung Christian University, so that whenever I send an official letter to the University Council, I send a copy to the Secretary of the English Baptist Society in London and he in turn sends to me copies of his letters.

Cordially yours,

Arthur Brauer

COR. SEC.	
12/13/16	
TO WHOM REFERRED	DATE
BY WHOM ANSWERED	DATE
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*See Mr. Hobart's
communication
Nov. 11/16*

0098

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

AJB/K.

December 22, 1916.

Medical Education for Women in Northern China.

To the North China Mission.-No.301.
Shantung Mission.-No.399.
University Council of the
Shantung Christian University.-No.50.

Dear Friends:

We deeply feel the difficulties that are involved in the attempt to carry on in a proper way medical education for women in the present Union Medical College for Women in Peking and the importance of additional support. Letters to this effect have been most sympathetically received, for I believe with all my heart in medical education for women. I suggested, however, the wisdom of deferring plans until we knew whether the new Union Medical College of the China Medical Board of the Rockefeller Foundation proposed to make any provision for women. I now write to state that, at the recent meeting of the Board of Trustees of that College in New York the following action was taken:

"It was resolved that while the Board of Trustees is not prepared at this time to make detailed plans for the medical education of women, it is the purpose of the Board to admit in due time qualified women students to the Medical College on the same basis as men."

The Board of Trustees and Dr. McLean do not contemplate making provision for such preparatory training of young women as I have stated in another letter is to be made for the preparatory training of young men, nor is it proposed to put forth special effort to secure women students for the Medical College. The purpose is to leave the matter to its normal development as called for by the desires of those concerned. The College simply will not refuse to respond to any demand of this kind that may be made upon it; and if properly qualified young women shall present themselves for admission, they will be received into the same classes and on the same terms as young men.

The question now arises as to what bearing this policy should have upon our responsibility as Missions and Mission Boards for the medical education of women. Should we continue to maintain a Medical College for Women with the certainty that the most highly qualified young women who have a knowledge of English will seek their training in the far larger and better equipped College of the China

0099

North China.-No.301.
Shantung.-No.399.
University Council.-No.50.

-2-

Medical Board? Or is it probable that, as it has been found necessary to maintain at Tsinan-fu a Medical College for young men in the Chinese language, it may be desirable to make similar provision for women, in view of the probability that a large majority of the young women who wish to study medicine will not have the knowledge of English and perhaps not the scientific training which will enable them to pass the entrance examinations of the Medical College of the China Medical Board?

If it shall be deemed desirable to maintain a union medical college for women under missionary auspices, the further questions arise whether it should be considered the one institution of the kind for young women in the two Provinces of Chih-li and Shantung. In that event should it be located in Peking as a separate institution, or should it form a department of the Union Medical College at Tsinan-fu? The latter plan would be, of course, by far the most economical as it would utilize the fine plant of the Union Medical College in that city. Is China ready for such co-education? Reports from Peking, however, are to the effect that the young men that are left of the old Medical College are now studying with the women students at the Union Medical College for Women, and in a surprisingly successful way. It is urged that the more advanced age of medical students and the professional attitude that is developed render co-education more practicable in such an institution than it would be in academies and arts colleges.

Evidently there are a lot of difficult questions here, and I for one want more light. Time can doubtless be taken for these larger questions. But we note that the China Council at its recent Annual Meeting asks for another woman physician at once for the Union Medical College and the Douw Hospital in Peking and puts this need first on its list for all China. But naturally, the Board's response must be influenced by the answer to the question as to what is going to be done with that College. We must also take into consideration the fact that the great Hospital to be conducted by the China Medical Board will be a general hospital with ample facilities for women as well as men. If it is desirable to maintain the Douw Hospital, as a denominational hospital, is it desirable to have a plant so large as to require three women physicians besides a trained nurse? We wrote the Shantung Mission a considerable time ago that, while the Board had no objection to the continuance of our denominational station hospital at Tsinan-fu within the limits of the present staff and Mission budget, the Board would probably be unwilling to consider requests for additional expenditure on the ground that the large and well equipped hospital connected with the Union Medical College should be considered as meeting the Tsinan-fu hospital needs, as compared with many other stations which have much poorer facilities and a correspondingly greater claim upon any resources that may be available for enlargement. Is the same principle applicable to our

North China.-No.301.
Shantung.-No.399.
University Council.-No.50.

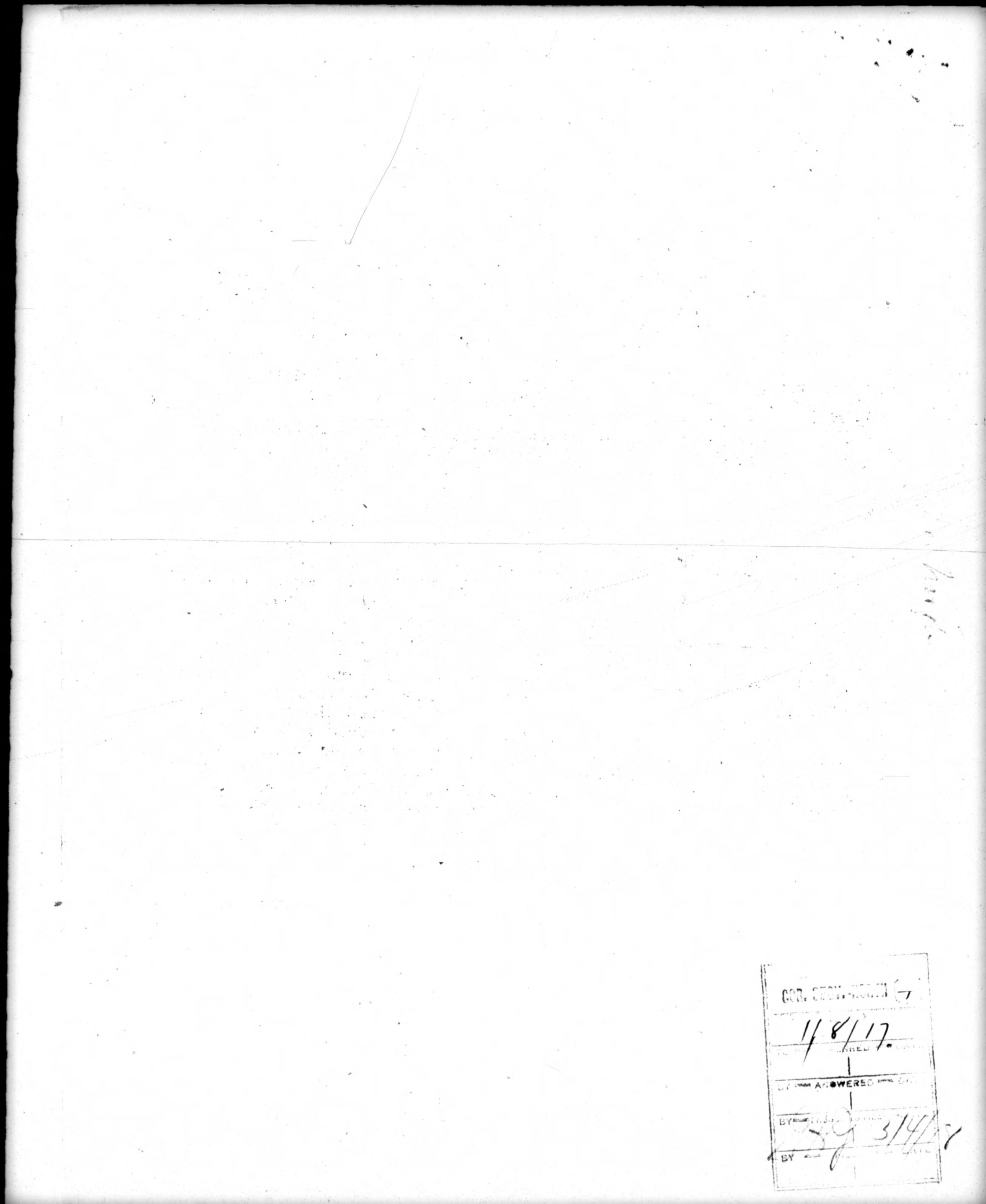
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denominational Hospital for Women in Peking? It is true that the population is much greater than at Tsinan-fu and that our Douw Hospital is about two and a half miles from the Union Hospital. Dr. McLean is inclined to think that there is room for it there and he says that he does not wish his plans to be understood as interfering with it in any degree. But our Board, as in Tsinan-fu, must consider the question of relative needs as compared with our 75 other hospitals nearly all of which are in desperate straits for additional staff, equipment and support. If the Douw Hospital for Women is to be continued, should it not be chiefly as a dispensary and receiving hospital which could be a large out-patient work and handle emergency operations but send to the Union Hospital those cases which require more prolonged treatment? The average patient in a New York hospital is brought at least two miles and many patients come scores of miles.

Please do not understand, dear friends, that these questions represent any settled decision either of the Board or of myself as your Secretary. At the present stage, they are merely questions which the Board has under consideration and regarding which I was instructed at the last meeting to correspond with you. We need your counsel before we undertake to decide them. We, therefore, suggest that the Executive Committees of the two Missions take up the matter, in due consultation with the medical missionaries and the representatives of the Peking and Shantung Universities, and send their judgment to the Rev. Dr. J. Walter Lowrie, Chairman of the China Council, who in due time will communicate with the Council's recommendations to our Board. I may add that Dr. McLean is not responsible for the raising of these questions. He has done nothing more than to express the opinion that any qualified woman students who may wish to enter the new Medical College in Peking should be received; but he has expressed no opinion as to what we ought to do with our present Medical College for Women.

Sincerely yours,

Arthur H. Brown



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BY ORDER ANSWERED	
BY	3/4/88

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January
Nineteen
1917

The Reverend Arthur J. Brown, D.D.,
156 Fifth Avenue,
New York City.

My dear Dr. Brown:

I have not given any formal answer to your favor of December 11th. I can hardly think it strange that bishop Lewis and Bashford, being so closely identified with the developments of the work in North China and having been parties to the consultation here in the reorganization, should have expressed by cable their judgment as to the importance of securing funds for the promotion of the institution at this time. Personally I did not regard it as authoritative as from the Board of Managers, but as corroborative of the statement made from the field by all the missionaries, including those who were gathered at the Committee meeting where Dr. Speer was present. The first formal communication which I received from the Board of Managers was copied and sent to the members of the Board of Trustees. The recommendations from the field to the Board of Managers have not been laid before the Board of Trustees because there has been no meeting of that Board since the documents or suggestions have come to hand. I have tried to keep the important members of the Board, including the secretaries, posted concerning important items. You are doubtless aware that it is the part of the Trustees to provide that the University shall be properly officered. I do not recall that any proposal has been made in the Board of Trustees in the matter of the Presidency. It would seem that there might possibly be two views of the status of the matter; neither should prevail unless it is upon the basis of a full understanding of all the facts, carefully considered by those who are responsible and in the spirit of fairness and candor and full justice to all concerned. Such a consideration, personally, I would be glad to have the Trustees give to the matter at any time when they choose to do so.

I have not been corresponding with the Board of Managers in any continuous stream of communication. I find it difficult to communicate officially unless I am particularly empowered to do so. An almost unbearable pressure of business following the meeting of the Trustees delayed somewhat the communications to the field so far as action was concerned, but

there has been no delay in the matter that is really important. I confess that I had not thought it was the desire of the trustees nor, indeed, in particularly good order to send to the Board of Managers copies of the Minutes of the Trustees. I think it is very proper that the Board of Managers should submit its Minutes to the Trustees. I should think, however, that the reciprocal action would hardly be the wisest procedure. If the Minutes are to be sent forward and direct communication of this kind be made, I share with you in the feeling that this should be done by the proper representative of the Board, rather than by those who represent the individual interests concerned; though, of course, it is quite within the power of any one of the members of the Board to communicate to the field anything which is not by strict honor required to be kept in the possession of the Trustees as such.

I am writing, I may say, to Dr. Hawkins concerning the letter just received from him in the matter of the participation of the London Missionary Society. I would be very glad to consult with you about this. In sending a recent paper, I am asking that effort be made to secure a meeting of the trustees week after next. I hope you will be able to find a date in which you can get together those representing your Board.

With best wishes,

Yours cordially,

PMH
MW

January
Eighteen
1917

The Reverend Arthur J. Brown, D.D.,
155 Fifth Avenue,
New York.

My dear Dr. Brown:

I have not given any formal answer to your favor of December 11th. I can hardly think it strange that Bishop Lewis and Bashford, being so closely identified with the developments of the work in North China and having been parties to the consultation here in the reorganization, should have expressed by cable their judgment as to the importance of securing funds for the promotion of the institution at this time. Personally I did not regard it as authoritative as from the Board of Managers, but as corroborative of the statement made from the field by all the missionaries, including those who were gathered at the Committee meeting where Dr. Spoor was present. The first formal communication which I received from the Board of Managers was printed and sent to the members of the Board of Trustees. The recommendations from the field to the Board of Trustees have not been laid before the Board of Trustees because there has been no meeting of that Board since the documents or suggestions have come to hand. I have tried to keep the important members of the Board, including the secretaries, posted concerning important items. You are doubtless aware that it is part of the Trustees to provide that the University shall be properly officered. I do not recall that any proposal has been made in the Board of Trustees in the matter of the Presidency. It would seem that there might possibly be two views of the status of the matter; neither should prevail unless it is upon the basis of a full understanding of all the facts, carefully considered by those who are responsible and in the spirit of fire and thunder and full justice to all concerned. Such a consideration, personally, I would be glad to have the trustees give to the matter at any time when they choose to do so.

I have not been corresponding with the Board of Managers in any continuous stream of communication. I find it difficult to communicate officially unless I am particularly empowered to do so. An almost unbearable pressure of business following the meeting of the Trustees delayed somewhat the communications to the field so far as action was concerned, but

The Board of Foreign Missions
of the

Presbyterian Church in the U.S.A.

156 Fifth Avenue

New York

February 20, 1917.

AJB/B

OFFICE OF SECRETARY

The Rev. Frank Mason North, D.D.,
150 Fifth Avenue,
New York City.

My dear Dr. North:

In view of the increasing evidences of confusion and misunderstanding regarding The Peking Federated University and the grave embarrassments that are resulting in Peking, London, Boston and New York, and in view also of your suggestion that Dr. Barton and I meet you for conference prior to the next meeting of the Board of Trustees, March 9th, it has occurred to me that I ought to write to you in advance of some of the fundamental ideas that are in my own mind and in the minds of my colleagues in our Board. Our view is:

First: - The Peking Federated University does not represent the absorption of some of the institutions in North China by any institution now existing, but it represents a merger or consolidation of institutions into a new University. The use of the charter of the Methodist Peking University was solely to meet a legal technicality in the United States due to the fact that it is a more liberal charter than can be obtained under present laws. This fact in no wise alters the essential consideration that the institution is in fact a new one.

Second: - The institutions intended to be merged into the new institution are the Collegiate Department of the Methodist Peking University and its Theological Department, and the Arts College, the Theological Seminary and the Women's College of the North China Union Colleges.

Third: - The cooperating Boards were intended to be the American Board, the London Missionary Society, the Methodist Episcopal Board, the Presbyterian Board, and the Women's Boards that are related to the Women's College.

Fourth: - No President, Dean or Professor of the former institutions has any authority in or relationship to the new University unless and until he is elected by the Board of Trustees in the ways prescribed by the Charter and Constitution; and no such election has yet been made.

I had supposed that these considerations were generally accepted. With these pre-suppositions in mind, you will understand why I was surprised and perplexed when I learned that there was doubt regarding them on the part of some of the Trustees and some of the missionaries on the field, that copies of the minutes and other official documents had not been sent to the L. M. S. and

the Women's Boards concerned, as if their participation were not expected, and that Dr. Lowry was proceeding on the assumption that as President of the Methodist University he was ex-officio President, at least temporarily, of the Federated University and possessing the right to represent it in negotiations with the Government officials and the Trustees. Apparently something is askew, perhaps with me. But since such doubt exists and is causing complications that are seriously jeopardizing the success of the plans for the University, it seems to me vital that at the next meeting of the Trustees action should be taken which will officially clear up the situation and make it a matter of record without further delay. If I am wrong in the positions that I have indicated, I shall feel obliged to report the fact to our Board to ascertain whether it wishes to re-consider its action agreeing to cooperate in the University, inasmuch as it voted to cooperate on the basis of the understanding that I have indicated.

As for Dr. Lowry, I share your high opinion of his long and honorable service and I fully concur in your feeling that he should be treated with all possible consideration, not as a matter of expediency but as one of justice and right. I will gladly vote for him as President Emeritus, if you desire such an arrangement. But it is painfully clear that he is not the man to lead the new institution, that as President of the Methodist University he has no more ex-officio claim to the Presidency of the new University than President Galt of the Teng-chou College or President Fenn of the Theological College, and that his present assumption of leadership is in danger of wrecking the enterprise in Peking, while in America it has alienated support upon which we had confidently counted and without which our task has become exceedingly difficult. The immediate election of a new President appears to be indispensable if the enterprise is to be saved.

As for the L. M. S., I do not overlook the fact that its missionaries told my colleague, Dr. Speer, during his visit in Peking, that their participation in the new University was by no means to be taken for granted, and that it was not until last December that Mr. Hawkins of London wrote us that the Society had decided to cooperate. Doubtless this was the reason why you did not include the L. M. S. in your official correspondence, as Secretary of the Board of Trustees, with the cooperating Boards. Nevertheless, the L. M. S., as one of the joint Boards in the North China Union Colleges, has been included in our thought from the beginning as one of the essential factors in the new University. Our object was not merely to seek a union with the Methodist Board by withdrawing from the L. M. S., but to effect a union of all the Boards and Societies represented in the Peking University and the North China Union Colleges. You will note, therefore, that any procedure, or lack of procedure, which implies that the L. M. S. is not one of the cooperating Societies, would vitiate one of the fundamental considerations which led our Board to seek the union, and it would be almost equally serious from our viewpoint if the Women's College were left out.

Pardon me if I write frankly. I do so not in any aggressive spirit, but simply to make my position clear and to do so in writing, so as to give you an opportunity to smite me hip and thigh with great slaughter if I am wrong.

Cordially yours,

Arthur Browne

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March
Third
1917

The Rev. Arthur J. Brown, D.D.,
156 Fifth Avenue,
New York City

My Dear Doctor Brown:-

I have read with much care and interest your favor of February 20th. As a matter of fact, I have dictated an answer to it but I think I shall not send it on to you.

There certainly is some confusion. I may say in just a word, that I think the procedure with reference to the London Missionary Society has been perfectly correct. There has been no procedure with reference to the Woman's Boards because their special interest in the work has never been brought to the front for discussion nor for record nor for action in any of the personal or official conferences concerning the University to which I have been a party, until the meeting of the Trustees February 2nd. Therefore, so far as I am concerned, inaction has been the only possible action, if you will pardon the Hibernianism.

I may say that I have a letter from Dr. Barton covering some of the ground traversed by your letter, but as I should think, not at all agreeing as to certain phases of the situation in Peking.

The organization of the University as to its Departments, courses, staff - has never been a possibility so far as I can see until now, and hardly can be possible until at the coming meeting of the Trustees, the By-Laws of the Board of Managers are adopted. Pending this organization, it is perhaps not unnatural that those who have been immediately related to the purchase of the property and the general program in the field should have been regarded as in some sort, the custodian of the interests involved. It has never occurred to me that the recognition of a provisional status of this kind, would in any way force the Board in its action concerning the formal and permanent organization.

I am not sending forward the longer letter which I have dictated, because it seems to me we can reach conclusions more readily and more surely in conversation than by interchange of notes.

Yours cordially,

FMN/AET

0109

May
Hing Lo
1917.

Dr. Arthur J. Brown,
156 Fifth Avenue,
New York City.

My dear Dr. Brown:-

I want to express my own deep sense of honor which the Nominating Committee has done me in proposing my name as Secretary of the Trustees of Peking University, and I need not assure you that I shall be happy to serve at any capacity which will contribute to the realization of our great enterprise in China. I am in doubt as to whether I am fully qualified, in view of the fact that I am not a regular nor cooperative member of the Board, to serve as Secretary, and wish to submit the question to you and the Committee for consideration. The By-Law relating to officers says:

"The officers shall consist of President, Vice-president, Treasurer, and Secretary, who shall be elected at the Annual Meeting, and an Assistant Secretary and an Assistant Treasurer whenever the Board shall deem them necessary; these need not be members of the Board of Trustees. The signatures of both President (or Vice-President) and Treasurer shall be requisite for the execution of all documents. A Finance Committee shall be elected from the members of the Board.

It shall be the duty of the Treasurer to open and keep such books of account as may be approved by the Finance Committee, to record the receipts and expenditures of the Board; and such accounts shall be audited at least once in each year by a committee appointed by the Trustees for that purpose. The Treasurer shall give bonds in whatever sum and whenever the Trustees shall direct.

It shall be the duty of the Secretary to preserve full minutes of the proceedings of the Board."

From this By-Law it would seem that the provision for the election of non-members of the Board to official service is limited to the Assistant Secretary and Assistant Treasurer, and it was evidently in the minds of the Trustees in adapting the By-Law that the President, Vice-President, Treasurer and Secretary should be selected from among the members of the Trustees, and this rule we have followed in the case of the three other officers.

Let me assure you that personally, I am ready to serve at any capacity in which the Nominating Committee and Trustees may desire. Two courses of action suggest themselves to me. The first naturally is one which you will understand, my personal reluctance of a suggestion to be made a cooperative member of the Board. The Trustees have already been very generous in electing Methodists to the Trusteeship, and I feel that we are having our full share.

The second course would be to elect one of the members of the Board as the titular secretary with myself as assistant doing the work. I shall be glad to leave the matter entirely in the hands of the Nominating Committee and the Board, and to assure you it will be a pleasure to serve in whatever capacity may be deemed desirable.

In closing this letter may I add that one of the reasons why I feel that this technical questions of standing which under other circumstances I would not care to raise at

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need to be safe guarded in view of our incorporation, and
the legal responsibilities involved.

With remembrances.

Most cordially yours,

George Heber Jones

GHJ/VMA

0112

May
Twenty-first
Nineteen Seventeen.

Rev. Arthur J. Brown, D.D.
156 Fifth Avenue,
New York City.

My dear Doctor Brown:

Referring to the matter to which I made reference when I met you Friday, namely: The taking over the secretaryship of the Trustees of the Peking University, I want to express my sense of the honor which the nominating committee has done me in proposing my name and I need not assure you that I shall be happy to serve in any capacity which will contribute to the realization of our great enterprise in China. I am in doubt, however, as to whether, in view of the fact that I am neither a regular nor a co-opted member of the Board, I can qualify to serve as its secretary. You will recall that this question was raised by your good self at the time you communicated to me the purpose of the committee and had in mind examining the by-laws of the Trustees on that point. As the Trustees are now an incorporated body it will be well to safe-guard all our actions so that no question of their solidity may be raised. I find that the by-laws relating to the officers says:

"The officers shall consist of President, Vice-president, Treasurer, and Secretary, who shall be elected at the Annual Meeting, and an Assistant Secretary and an Assistant Treasurer whenever the Board shall deem them necessary; these need not be members of the Board of Trustees. The signatures of both President (or Vice-President) and Treasurer shall be requisite for the execution of all documents. A Finance Committee shall be elected from the members of the Board.

It shall be the duty of the Treasurer to open and keep such books of account as may be approved by the Finance Committee, to record the receipts and expenditures of the Board; and such account shall be audited at least once in each year by a committee appointed by the Trustees for that purpose. The Treasurer shall give bonds in whatever sum and whenever the Trustees shall direct.

It shall be the duty of the Secretary to preserve full minutes of the proceedings of the Board."

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From this By-law it would seem that the provision for the election of officers contemplated that the President, Vice-president, Treasurer and Secretary should be selected from among the members of the Trustees and which practice we have followed in the case of the three other officers, and that the selection of non-members of the Board for official service is limited to the Assistant Secretary and the Assistance Treasurer. I may be wrong in my understanding of the By-law but on conferring with Dr. North, who helped draft the By-laws, he tells me that this was the intention of the Board in framing the By-laws as it now stands.

It is not through any personal sensitiveness that I am raising the question, for you know I will be ready to serve in any capacity which may promote the interest we all have at heart. The whole question can easily be cleared up at our meeting in June, pending which I have asked Dr. North to handle the correspondence relating to the business transactions at this last meeting. This would seem to be the proper course, as his term of office as secretary covers the period of our May meeting.

Two courses of actions suggest themselves to me. The first, is one I am sure you will understand my personal reluctance to suggest, namely: That of being made a co-opted member of the Board. The Trustees have already been very generous in electing a Methodist for the Trusteeship and I feel that we now have our full share.

The second course would be to elect one of the members of the Board as the titular secretary, as myself, for his assistance.

I shall be glad to leave the matter entirely in the hands of the Nominating Committee and the Board and to assure you it will be a pleasure to serve in whatever capacity and under whatever arrangement will be deemed desirable.

With personal remembrances, I am

Most cordially yours.

GHJ
PL

Only copy. Please preserve.

WJ

May
Twenty-fifth
Nineteen Seventeen.

Dr. Arthur Judson Brown,
156 Fifth Avenue,
New York City.

My dear Dr. Brown:

Returning to the matter mentioned in our recent conversation which you asked me to look into and let you have word concerning, namely, the situation as regards the number of Trustees on the Peking Board, I wish to say that I find that in the amendment to our Charter, the three original Boards, namely, the Presbyterian the American and the Methodist, have the privilege of electing four members each and that this was to constitute the original Board. Then power was given to these managing Boards by favoring vote, to affiliate and make constituent Trustee electing members of the corporation, other incorporated missionary organizations. The number of Trustees to which these participating organizations shall be entitled to be provided in the vote of affiliation of the Board of Trustees of the Corporation. (See section third of the amended Charter).

The provision for co-opted members is carried in the first article of the By-Laws and stipulates that the Board of Trustees chosen by the different mission boards and societies may elect ~~have~~ as many additional members in harmony with the provisions of the Charter. These co-opted members to be the successors of the original nine Trustees under the old Charter.

This gives us, as my understanding of our Charter and By-Laws goes, our legal authority for acting in the matter.

From this it is evident that the Board of Trustees have the right and should take action determining the number of Trustee representatives to whom the London Missionary Society shall be entitled, and that the panel of Trustees elected by the London Society do not rank as co-opted members, but as a regular constituent group on the Board. That is, our action at the last meeting in recognizing the London Missionary Society needs to be perfected by determining the number of their Trustee representatives.

0115

I am also inclined to believe that the powers granted the Trustees are ample enough for them to group the three Women's organizations into one participating body, should they determine to affiliate their colleges with the University, and determine the number of Trustees to which they shall be entitled. This group would constitute another panel of Trustees on the same basis as the representatives of the four Boards and Societies. It is therefore evident that the Board of Trustees is in process of evolution, and that the number of co-opted Trustees will vary from time to time as the number in Board representation increases.

In order that you may have the papers before you, I am enclosing you copies of the original Charter, the amendment to the Charter, and By-Laws of the Trustees.

Very cordially yours,

GHJ
EMC

AJB/K.

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

June 6, 1917.

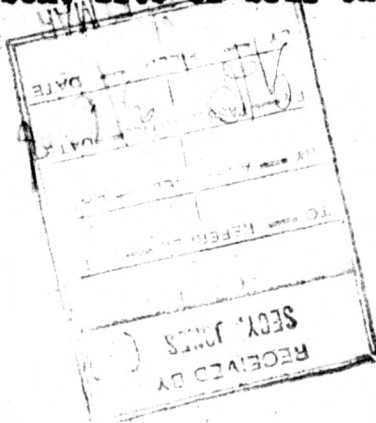
The Rev. George Haber Jones, D.D.,
150 Fifth Ave., New York City.

My dear Dr. Jones:

It seems to me that the letter of instructions to the University Commission is Hamlet with Hamlet left out. Frankly, I see no advantage in appointing the Commission at all, unless its members can be taken more fully into our confidence. As I understand it, the main question is not whether we shall have a location inside or outside the city walls as the letter indicates. The real question is whether we shall put so much money into a site. Personally, I care very little whether the site is inside or outside the city wall, although I prefer the outside location. The Commission can render no real service to us unless it understands that it is clearly out of the question for the Boards to provide the amount of money which will be required to complete the tract of one hundred acres with the necessary grading and that the question is whether we shall consolidate on about thirty acres of the present site or ~~sell~~ the whole and go outside.

Cordially yours,

Arthur J. Brown



Duplicate

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JUL 5 1917

Dr. Brown.

*to Dr. Baileys
20. North.*

June 11, 1917.

My dear Dr. Brown:--

Your letter of April 24th reached me some days ago, and was a great surprise to me, as I had received no intimation from anyone that my name had even been suggested in connection with the presidency of Peking University. Within a day or two after your letter came I received Bishop Bashford's cablegram of May 23rd.

It goes without saying that I appreciate very deeply the honor which has been done me by the Board of Trustees of Peking University and the confidence in me which they have shown. I am of course giving this matter my prayerful consideration, and shall let you have my reply as soon as possible. I cannot at all foretell what that will be, as there are so many things which need to be considered, especially the question as to whether or not I am led to believe that I can serve the cause that we all have at heart better by remaining in my present position or by going to Peking.

Yours very sincerely,

P. C. Robertson

Rev. Arthur J. Brown, D.D.,

Board of Trustees of Peking University,

New York.

0118

RECEIVED BY
STEV. JONES ()
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150 Fifth Avenue,
July 19, 1917.

The Rev. Arthur J. Brown, D.D.,
156 Fifth Avenue, New York City.

My dear Dr. Brown:

As you already have a copy of the minute of record giving the personal data involved in the appointment of Dr. Louis E. Wolferz to Peking University, it will not be necessary for me to repeat it here. It will be incorporated, however, in the copy of the Minutes which I shall send you today or tomorrow. I wish now to give you formal intimation that the whole matter was considered at the meeting of the Executive Committee of the Trustees held July 18, 1917 and action was taken as follows:

1. That we authorize the outgo of Dr. L.E. Wolferz as a professor on the faculty of the University in response to the request from the Board of Managers.
2. That we ask the Presbyterian Board to appoint him as one of their missionaries provided his qualifications are satisfactory.
3. That the outgo and support of Dr. Wolferz be provided from the common funds of the University within the authorized budget for the year.
4. That in case this is insufficient the balance needed be pro rated among the cooperating Boards.
5. That should Dr. Wolferz be transferred from the University to any other field at some future time, the University is to be reimbursed on an equitable basis by the Board under which Dr. Wolferz may take service.

It gives me great pleasure to hand you for your Board records this copy of our action in the matter.

This morning I received from Dr. Wolferz a letter, copy of which I enclose. Mr. Ebersole of the Y.M.C.A. called me on the phone to make inquiry concerning our action and after giving him the fact of our desiring Dr. Wolferz for our service, I referred

AJB - 2

him to you as one who is in charge of his outgoing. I have
also written to Dr. Weiferz and enclose you carbon of my
letter to him.

Very cordially yours.

GHJ
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MEMORANDUM TRUSTEES PEKING UNIVERSITY.

July 24, 1917.

Dr. Brown phoned to call attention to the fact that their Board had taken no action in the matter of the appropriation for the current expenses of Peking University; that in their files they can find no formal communication from the Board of Managers or from the Trustees making requisition for the amount agreed to in the basis of participation. He suggested that inquiry should be made as to whether the Board of Managers had submitted an itemized budget for the University and if not, would suggest that a budget be secured for the past year, dating from the time of the beginning of participation and for the current year.

GEORGE HEBER JONES.

GHJ
EAB

0 122

150 Fifth Avenue,
July 24, 1917.

The Rev. Arthur J. Brown, D.D.,
156 Fifth Avenue, New York City.

My dear Dr. Brown:

In reply to your question over the telephone this morning as to whether any of the Boards have taken action as yet in the matter of the appropriation of \$1,000 for current expenses of Peking University, or whether the Board of Managers have sent to the Trustees an itemized budget of the current expenses of the University, or whether the Trustees have as yet made formal requisition upon the participating Boards for the amount agreed to in the basis of participation, I would say that I do not find in the files of our correspondence any budget of expenses for the University from the Managers as yet, and aside from our action at the last meeting of the Executive Committee, no formal demand has been made by the Trustees upon any of the Boards for the amount involved in our common fund. I have conferred with Dr. North as to what would be his attitude in behalf of the Methodist Episcopal Board and he tells me that he would construe the acceptance by the Methodist Board of the terms carried in the unit of participation as a commitment to the amount involved, namely, \$1,000 to be available on the call of the Trustees either in whole or in part.

I understand that it was in the thought of the Executive Committee in providing for the appointment of Dr. Colfer that the \$1,000 would be available for this current year and it was on that supposition that the appointment was made and the call for \$100 for current expenses issued. If I might make a suggestion it would be that pending itemized statements from the field of the current expense budget of the University, the Boards take action appropriating a sum sufficient to cover the two items approved by the Executive Committee. In the mean time as a measure of immediate expediency, I will write to the Board of Managers asking them to send to the Board of Trustees an itemized budget showing the income and expenditures and the sources from which the receipts necessary to cover the working budget of the University up to the present time are derived. I am writing to the Secretaries of the three other participating Boards a communication in the identical terms of this letter.

Very sincerely yours,

GHJ

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AJB/K.

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

July 27, 1917.

The Rev. George Heber Jones, D.D.,
Secretary of the Board of Trustees
of Peking University,
150 Fifth Ave., New York City.

6/29/17

9/2/17

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My dear Dr. Jones:

I have received the Minutes of the meeting of the Executive Committee of the Trustees of Peking University July 18th and your covering letter of the 20th instant. I presented them at the meeting of our Executive Council the 25th instant, which has authority to act for the Board during the vacation season. The following actions were taken:

"An appropriation of \$100. gold was made to the Trustees of Peking University for the current expenses of the Trustees as indicated in the letter of July 20th of the Rev. Dr. George Heber Jones, Secretary of the Board of Trustees. The question of further appropriations, under the pledge of the Board to provide a minimum of \$1,000. gold for the running expenses of the University, was deferred pending the submission by the Field Board of Managers and the Board of Trustees of itemized estimates and budget."

"The application and testimonials of the Rev. Louis E. Wolferz, Ph.D., were approved and he was appointed a foreign missionary and assigned to the North China Mission, with the understanding that he is to be a member of the faculty of the Peking University, and that his outfit, travel, salary and other expenses incident to his maintenance will be paid by the Board of Trustees of the University through its field treasurer in accordance with the action of the Executive Committee of the Board of Trustees July 18th."

I have already telephoned you that I have just received a cable from Dr. Lobenstein, reading: "Unable accept call Peking University, convinced should remain here."

I understand that you are to communicate this announcement to the Trustees and arrange for an early joint conference of the available members of the Executive and Nominating Committee.

Sincerely yours,

Arthur J. Brown

0124

150 Fifth Avenue,

August 22, 1917.

The Rev. Arthur J. Brown, D.D.,
156 - Fifth Avenue,
New York City.

My dear Dr. Brown:

In your absence Wolferz came to me for conference over his situation and I ventured, as the secretary of the Trustees Peking University, to give in addition to the papers which the Presbyterian Board supplied him, two letters which I thought might help. The first I addressed to the president of the Local Board. I do not know that it had any weight, but anyway, Wolferz got his examination and was excused on the ground of defective eye-sight. That was as far as they would go with him he told me, and in order to get his case passed finally so that he could secure the permit to leave the country from the War Department, he had to appear before the District Board of Appeals on Exemption, and asked me to send a letter to Dr. S. Edward Young, member of the Board, whom Wolferz knows. I thereupon wrote Dr. Young in much the same tenor that I wrote Mr. Klein, president of the Local Board. Thinking that you might wish to have copies of these letters for your records, I enclose you carbons.

I sincerely trust that I have not "butted in" in an improper manner in doing this. I thought that possibly you might wish to have me do as I have done.

Very cordially yours,

Secretary,
Trustees Peking University.

GHJ-ER

0125

150 Fifth Avenue,
Sept. 11, 1917.

The Rev. Arthur J. Brown, D.D.,
156 Fifth Avenue, New York City.

My dear Dr. Brown:

On my return to the office this morning after an absence of nearly two weeks attending annual conferences in the West I found a letter from Bishop Bashford in response to my inquiries concerning Mr. Ogilvie and Dr. Stuart. The Bishop speaks highly of both of the men as being of fine spirit and excellent standing in the missionary community. He is of the opinion, however, that Mr. Ogilvie's lack of a college training would be a serious bar to the success of a President of Peking University. In the case of Dr. Stuart he speaks highly of his accurate scholarship but feels that there would be a question as to the possession of vigor of personality sufficient for the duties which will fall to the President of the Peking Institution. The Bishop in his letter expresses his embarrassment because of his deep love for both men in giving these estimations of their possible usefulness to the position indicated, but he feels sure that we will understand his candor in the matter and treat it as quite confidential. I am assuring him that we will fully respect his wishes in this matter.

I would also report that I had an interview with Dr. Chamberlain concerning Dr. Edward L. Dimment, Registrar of Hope College. The impression which I carried from Dr. Chamberlain's very full and satisfactory response to our inquiry was this, that Dr. Dimment is a man of outstanding ability in the college work of the Dutch Reformed Church. He stands very high in his instructional capacity, particularly in Greek and has won much confidence because of his ability as an administrator. He has carried very heavy responsibilities in connection with Hope College for some time past. In great confidence Dr. Chamberlain told me that Dr. Dimment had been mentioned for the Presidency of one of their Colleges in India. I believe, and that he had therefore had occasion to interview the President of Hope College as to the possibility of Dr. Dimment being released. The President stated that it would be a serious blow to Hope College to lose Dr. Dimment at this time.

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This indicated to me that he is a man greatly desired for the work he is now doing in America and also has appeared on the horizon as a possibility for service in the mission field.

Dr. Chamberlain talked very fully concerning the different factors involved and I came away with this further impression that there might be a question as to Dr. Dimment's ability to fill such a position as that of President of Peking University which will require a person able to immediately adjust himself and win his way in an international community and to successfully pilot an interdenominational institution such as we are dealing with. While there were many things about Dr. Dimment that might suggest him as a possibility, he would probably rank in the second class of men as compared with the group of other outstanding personalities which we should have to consider as our first choice.

I am writing you thus fully that you may have the facts as far as I have been able to secure them for your information as Chairman of the Committee.

Very cordially yours,

Secretary.

GHJ
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The Rev. George Heber Jones
Secretary of the Board of
Trustees of Peking Univ.

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